

6

## CEO Letter

#### **CEO** Letter

About
-------

Impact

Environment

People

Governance, Ethics & Integrity

Appendices

Full circle. That's how I'd describe the history, purpose, and future of thredUP. In 2009, fresh out of business school, I was turned away when trying to sell gently used, name brand clothes. From that experience, I quickly realized the hidden value and potential environmental impact of unworn, quality clothing just sitting in consumers' closets. From that point on, thredUP began a focused journey to modernize thrifting, and it's become bigger than any of us could have ever expected.

In the last few years, we have seen a critical fashion revolution take hold with resale. The U.S. resale market is expected to grow 16 times faster than the broader apparel market by 2026.<sup>1</sup> Alongside this generational shift, thredUP has grown to become one of the largest online thrift stores in the world, inspiring a new generation of consumers to think secondhand first. We've processed more than 137 million items as of the end of 2021, saving our customers over \$4.1 billion off estimated retail price and displacing over 1.3 billion pounds of carbon dioxide emissions.<sup>2</sup>

thredUP's core purpose and mission are rooted in circularity. It is ingrained in everything we do. I am proud to be sharing our first annual Impact Report that describes—full circle—how we are helping our people, our communities, and the planet while growing a sustainable business.

We've even extended our platform to help some of the world's leading brands and retailers build resale programs that play meaningful roles in their circularity strategies and ability to meet sustainability goals.

While thrifting is inherently sustainable, we recognize the need to do more to ensure our own operations are as sustainable as possible. Looking ahead, we will continue to drive mainstream adoption of circularity principles in fashion through our own global expansion and filling critical supply chain and provider gaps in resale.

- James Reinhart thredUP Co-Founder & CEO

2. Green Story Inc.



Thank you for taking the time to read our inaugural Impact Report. We hope it leaves you feeling inspired by our mission and confident in our strategy as we forge ahead and work to make an outsized dent in the universe.



CEO Letter



Impact



Environment



Governance, Ethics & Integrity

Appendices

t thredUP, we believe in a sustainable future **T** for fashion.

OUR MISSION

Inspire a new generation of consumers to think secondhand first.

4 2021 Impact Report



**CEO** Letter

About

Impact

#### OUR Milestones

thredUP was founded in 2009 as a way to unlock value from unworn clothes and has evolved into one of the world's largest online resale platforms. thredUP is transforming resale with operations and technology excellence, leveraging unique data insights and our custombuilt proprietary operating platform. By extending the life cycle of clothing, thredUP is changing the way consumers shop and ushering in a more sustainable future for the fashion industry.

009 —

THREDUP CEO JAMES IS TURNED AWAY AT A LOCAL CONSIGNMENT STORE IN CAMBRIDGE, MA WITH A BAG FULL OF HIGH QUALITY MEN'S SHIRTS. THE IDEA FOR THREDUP IS BORN.

2018 ←

RESALE-AS-A-SERVICE (RAAS) IS BORN, ENABLING BRANDS TO DELIVER THRIFT EXPERIENCES TO THEIR CUSTOMERS THROUGH THREDUP'S RESALE ENGINE. THE CLEAN OUT KIT IS CREATED TO MAKE SELLING AS EASY AS FILLING A BAG.

Environment

People

Governance, Ethics & Integrity

Appendices

**5** 2021 Impact Report

# $\rightarrow$ 2021

THREDUP IS THE FIRST COMPANY TO INCLUDE A DEDICATED ESG SECTION IN AN S-1 REGISTRATION STATEMENT.

THREDUP BECOMES A PUBLICLY TRADED COMPANY. THREDUP ACQUIRES REMIX, ALLOWING US TO JUMPSTART OUR EUROPEAN MARKET EXPANSION WITH A LEADING FASHION RESALE PLAYER.

# 2013

THE FIRST DISTRIBUTION CENTER (DC) OPENS IN CALIFORNIA'S BAY AREA.

# 2014 ←

IN JUST ONE YEAR, A TOTAL OF FOUR DCS OPEN ACROSS THE U.S.

CEO Letter

About

Impact

Environment

People



Governance,Ethics & Integrity

Appendices





## THRIFTING IS INHERENTLY SUSTAINABLE, But we want to do more

The planet is one of our most important stakeholders, and combating disposable fashion's harmful effects is one of our greatest goals. We've made it our job to educate consumers and bring awareness to the global fashion waste crisis.



In 2020, we launched the **Fashion Footprint Calculator**, helping consumers understand how their fashion habits contribute to climate change.



Our **10th annual <u>Resale Report</u>** examined the rapidly-emerging resale economy, which is estimated to grow to \$82 billion by 2026.





CEO Letter

About

Impact

Environment

People



Governance,Ethics & Integrity

N

Appendices



**7** 2021 Impact Report

## thredUP at-a-glance



2021 REVENUE

**137M** 

**ITEMS PROCESSED TO DATE** 



**EMPLOYEES AND CONTRACTORS** (Includes 2,496 distribution center employees)



**ACTIVE BUYERS** 



ITEMS LISTED THROUGH OUR RAAS PROGRAM



LBS OF CO<sub>2</sub>E DISPLACED BY THRIFTING<sup>1</sup> 1. Green Story Inc., 2019



BRANDS LISTED ACROSS 100+ CATEGORIES



SAVED BY OUR BUYERS OFF ESTIMATED RETAIL PRICE



**CEO** Letter



Impact

Environment

People

Governance, Ethics & Integrity

Appendices

The fashion industry and thredUP have come a long way in the past decade.

**THEN & NOW** 

**Market Growth:** 2012-2021<sup>1</sup>



**TOTAL SECONDHAND** APPAREL

thredUP Growth

**16K** 

NUMBER OF CITIES WITH **THREDUP SHOPPERS** 

TOTAL AMOUNT SAVED ON THREDUP INSTEAD OF RETAIL<sup>2</sup>



\$4.1B 2021

1. GlobalData's assessment of the secondhand market is determined through ongoing retailer tracking, official public data, data sharing, store observation, consumer surveys, and secondary sources. These inputs are used by analysts to model and calculate market sizes, channel sizes, and market shares. Market data analysis included in this report was done in February 2022. 2. Estimated retail prices



TOTAL APPAREL



# **63K**

**TOTAL ITEMS PROCESSED** AT THREDUP

....

490K 2012

137.2M 2021

Impact

Environment

People

Governance, Ethics & Integrity

Appendices

CEO Letter

Our investments in innovation and technology over the past decade enable us to process and recirculate clothing at extraordinary scale, helping consumers align retail purchases with their values and extend the life of clothing. However, there is room for improvement in circular business models like ours. For example, we are continuously working to find solutions for product we're unable to sell in our marketplace (aka aftermarket product), such as scalable channels and long-term partners that regenerate materials and keep clothing out of landfill. In an effort to be transparent with our stakeholders, this report covers what we're currently doing to help create a more sustainable future for fashion.

Circularity

**Circularity is the** core of thredUP and embedded in everything we do.

SECONDHAND **DISPLACED NEARLY** 

**CLOTHING PURCHASES IN 2021 THAT NORMALLY WOULD** HAVE BEEN **BOUGHT NEW<sup>2</sup>** 

**EVERY TIME YOU** SHOP SECONDHAND **INSTEAD OF NEW, YOU REDUCE CARBON EMISSIONS BY** 82%

**Full circle is** where we're going. We are on a mission to make circular closets the norm.

9 2021 Impact Report

#### **CONSUMERS REGULARLY WEAR JUST**

# 50%

OF THEIR CLOSET, **ON AVERAGE<sup>3</sup>** 

1, 2, 3 thredUP 2022 Resale Report

CEO Letter

About

Impact

Environment

People

Governance, Ethics & Integrity

Appendices



**10** 2021 Impact Report

**CEO** Letter

Abou
------

Impact

Environment

People

Governance, Ethics & Integrity

Appendices

## **OUR PRIORITIES**

We are driving thredUP's leading market position through a comprehensive business and brand-aligned environmental, social, and governance (ESG) strategy. Ongoing and open dialogues with internal and external stakeholders pinpoint our sustainability and impact strengths and where we plan to evolve. Transparent reporting and disclosures ensure the people who care about our ESG profile get the full picture, while giving us an opportunity to continually measure and manage our progress as an ethical and sustainable business more broadly.

for people and the planet by reducing the environmental and financial cost of fashion.

#### Industry Leadership

Transform the retail supply chain to normalize circularity.

#### Improved **Brand Experience**

Educate and empower consumers to make sustainable fashion choices.

#### **The Fundamentals**

Demonstrate leading-edge approaches that inform industry best practices, including privacy, security, ethics, and board independence.



#### **Dedication** to our Workforce

Reimagine our employee experience to reflect that people are our greatest asset.

CEO	Letter

About
-------

Impact

Environment



Governance, Ethics & Integrity





#### **ALIGNMENT WITH UNITED** NATIONS SUSTAINABLE **DEVELOPMENT GOALS**

thredUP is making a difference where it matters.

#### **UN SDG 12**

Our purpose to inspire others to shop secondhand promotes responsible consumption by decreasing the need for new clothing production. This helps ensure sustainable consumption and production patterns.

#### **UN SDG 13**

Our mission supports urgent action to combat climate change and its impacts by encouraging people to thrift first and decrease their carbon footprint in the process.



RESPONSIBLE CONSUMPTION

AND PRODUCTION



In 2021, we conducted our first materiality<sup>1</sup> assessment to focus our efforts in the areas where we can have the most impact. We narrowed our focus by analyzing external frameworks, talking to our key stakeholders, and working with external experts. The material issues identified are the foundation for what we discuss throughout this report and for our corporate ESG strategy.

PRODUCT CIRCULARITY & END OF LIFE	SUSTAINABLE PACKAGING	EMPLOYEE HEALTH, WELLNESS, & BENEFITS
_	_	_
CLIMATE CHANGE & GHG EMISSIONS	AFFILIATE SOCIAL ASSESSMENT	DIVERSITY, EQUITY, INCLUSION, & BELONGING
—	—	—
ENERGY CONSUMPTION & EFFICIENCY	COMMUNITY GIVING & VOLUNTEERISM	CORPORATE GOVERNANCE & BUSINESS ETHICS
—	—	—
WASTE DIVERSION & DISPOSAL	EMPLOYEE ATTRACTION & RETENTION	PRIVACY & SECURITY
—	—	—

1. Any references to "material" or "materiality" on our website or in these documents are not intended to have the same meaning as in the context of financial statements or financial reporting or as defined by the securities laws of the U.S. We follow the GRI definition of materiality for our sustainability materiality assessment.

# Engaging stakeholders

#### **CEO** Letter

About

	n	1	p	a	С

Environment

People

Governance, Ethics & Integrity

Appendices



Our business is built on understanding what our customers need and want, and how our market is quickly evolving. We continually engage with stakeholders both internally and externally throughout the year through a variety of activities and channels.

#### **BUSINESS UNITS**

Sustainability strategy development Our cross-functional corporate social responsibility (CSR) team means every function feeds into and informs our strategy.

#### **CLIENTS**

#### **Resale-as-a-Service (RaaS)**

Our Resale-as-a-Service (RaaS) offering is based on understanding the world's top brands and helping them embed circularity within their strategies by building branded resale programs that fit their unique products and customers.

#### **CUSTOMERS**

#### Marketing, product

Our customers love fashion and the environment. We share our sustainability mission, educate them, and give them the tools to spread the word about why thrifting matters. We are one of the loudest voices in sustainable fashion and share our message through awareness campaigns, direct marketing, throughout our website, and more.

#### SHAREHOLDERS. **INVESTMENT COMMUNITY**

Investor meetings, quarterly earnings calls. financial reporting, annual shareholder letter Given our inherent business focus on sustainability and circularity, our Annual Report, meetings, and engagements with financial stakeholders frequently center around FSG issues.

**BOARD. SENIOR EXECUTIVES** 

#### Interviews

Through our materiality assessment, we interviewed members of our Board of Directors ("Board") members, executives, investors, and industry thought leaders to understand ESGrelated priorities and impacts.

#### **INDUSTRY THOUGHT LEADERSHIP**

Industry experts (Resale Report), speaking at conferences, participation in groups (ACT Policy Group, Ellen MacArthur, **Fashion Declares**)

We publish an annual Resale Report that sizes the secondhand market and resale industry and explores relevant key themes and topics such as consumer motivations behind thrifting and why brands and retailers are adopting resale.

We are actively seeking out partnerships with leading organizations and coalitions that push our strategy forward. For example, since 2020, we've had an active and dynamic partnership with the world-renowned circular economy organization Ellen MacArthur Foundation. We've participated in their Make Fashion Circular Workshop, and have also been featured in multiple publications as a circular use-case.



# Managing our Impact



the state of the s

#### CEO Letter

About

Impact

Environment

People

Governance, Ethics & Integrity

Appendices

#### We believe building a brand with purpose has to start at the top.

Our Board's Nominating and ESG Committee has formal **oversight** over our impact strategy and sets the level of ambition for thredUP, supported by our senior leaders, and extending to each of our business functions.

We have established a CSR committee, with participation from executive management and senior members of our Operations, Finance, Marketing, People, and Legal teams. Each guarter, our CSR committee meets to manage our longterm ESG strategy and reports to executive management and our Board. We also recognize the strong environmental ethos of our employees, which is embodied by our Green Team, an employee-led team focused on sustainability.

Please visit our 2022 Proxy, Corporate Governance Guidelines and Corporate Governance website for more information on Corporate Governance and the Diversity section of this report for Board diversity.

**14** 2021 Impact Report

CEO Letter

About

Impact

Environment

People

Governance, Ethics

Appendices

**15** 2021 Impact Report B y establishing board oversight over ESG as a critical component of thredUP's governance framework, we're able to more effectively connect the dots between what is material to our business and how we make decisions in a way that meaningfully drives our overall business strategy forward.

**Patricia Nakache,** Chairperson of the Board, Chair of Nominating and ESG Committee



# 2021 Impact Highlights

#### CEO Letter

About

#### Impact

Environment

People

Governance, Ethics & Integrity

#### Appendices

#### **Product Circularity & End of Life:** Processed 137 million unique secondhand items to-date.

**Climate Change & GHG Emissions:** Displaced 1.3 billion pounds of carbon emissions to-date.

#### **Energy Consumption &**

**Efficiency:** Completed our 2020-2021 Greenhouse Gas (GHG) inventory assessment (including Scope 1-3 emissions).

#### Waste Diversion & Disposal:

Improved solutions for products sold through our aftermarket program.

#### Sustainable Packaging:

Improved and streamlined packaging to include sustainable, reusable, and recyclable materials.

Affiliate Social Assessment: Adopted thredUP's first Aftermarket Code of Conduct.

#### **Community Giving & Volunteerism:** Directed \$20,000 on behalf of the Future Fund and \$75,000 through marketing campaigns towards charities.

#### **Employee Attraction &**

**Retention:** 95% of employees say they trust the decisions of senior leadership, and 88% say they feel like they belong at thredUP.

#### Employee Health, Wellness, & Benefits: Launched a Pandemic Management Task Force and an enhanced Employee Wellness Program (EAP).

**Diversity, Equity, Inclusion, & Belonging:** Launched employeeled DEIB committee to strengthen diversity and representation through ongoing initiatives.

Corporate Governance & Business Ethics: Established board oversight over ESG and an employee-led CSR committee.

**Privacy & Security:** Information security program verified to be in compliance with SOC2 type 2 and PCI DSS level 2 standards.

## 2021 AWARD HIGHLIGHTS



Fortune Change the World



Fast Company's first-ever **Brands** That Matter Awards



Fast Company's World Changing Ideas



Good Housekeeping's 2021 <u>Sustainable</u> Innovation Awards



Adweek's Challenger Brand Awards <u>Best</u> Sustainable Brand



CEO Letter





**Environment** 

People



Appendices





CEO Letter

About

Impact

Environment

People

Governance, Ethics & Integrity

Appendices

18

Shopping secondhand displaces the need for new clothing production and diverts items from landfills.<sup>1</sup>

> thredUP's core business model stands up for sustainability, putting the environment first and building a preference and affinity for thrifting to help solve the fashion waste crisis.





# Driving Circularity

#### CEO Letter

Impact





Governance, Ethics & Integrity



Appendices

Our ultimate goal is to transform sustainable fashion and scale our business model to extend the life of as many clothing items as possible. Starting from our own operations, to our Resale-as-a-Service (RaaS) program, to an in-depth life cycle assessment of secondhand clothing, to partnerships with circular innovation thought leaders, circularity is at the forefront of our minds, all the time.

While our core business boasts a 95% sell-through for items listed on our marketplace, we have also focused on refining our approach to managing items in our aftermarket business. which includes items we can't sell via our marketplace or Rescue Box program. We are dedicated to closing this loop by finding new ways to improve our aftermarket business.

RESPONSIBLE Consumption AND PRODUCTION

> Increasing website sales and supply of highquality items Aftermarket partners with trusted global network

+Increasing partnerships for upcycling/ recycling

19 2021 Impact Report

#### 63% SECONDHAND ITEMS SENT TO **THREDUP AND SOLD ON WEBSITE**

6% **RESCUE BOXES** Learn more

#### 31% AFTERMARKET

Domestic thrift stores 72% International broker **26%** Domestic grader/sorter 1% Other 1%



CEO	Lette

Impact

**Environment** 

People

Governance, Ethics

& Integrity

Appendices

## **FASHION'S FOOTPRINT:** OUR LIFE CYCLE ASSESSMENT (LCA)

As we have observed the proliferation of fashion trends marketed as "sustainable," we have recognized a growing need to demonstrate — in a trustworthy, transparent, and rigorous way - the environmental savings of choosing secondhand.

In 2019, we conducted and published a Life Cycle Assessment (LCA) to calculate the ecological savings of buying an item used from thredUP through our operations and services as a resale business. The LCA was carried out in accordance with ISO 14040 (1) and ISO 14044 (2) guidelines and measured a cradle-to-grave Life Cycle Inventory including all life cycle stages of new and secondhand apparel, except for consumer use. The study found that secondhand clothing has substantial ecological savings over new clothing across all three environmental impact categories considered in the study and that thredUP's business has a substantial positive impact on the environment. Every time you shop secondhand instead of new, you reduce carbon emissions by 82%.<sup>1</sup>

1. thredUP 2021 Resale Report

We've made it our job to educate consumers and bring awareness to the global fashion waste crisis.



We created the first universal thrift logo for used clothing with fashion designer Christian Siriano and together brought thrifting to the masses at New York Fashion Week 2021.





CEO	Lette

Impact

**Environment** 



Governance, Fthics & Integrity

Appendices





### PARTNERING WITH THOSE THAT **CAN ACCELERATE PROGRESS**



Since 2019, we've had an active and dynamic partnership with the worldrenowned circular economy organization Ellen MacArthur Foundation as part of their Make Fashion Circular initiative. We have been featured in multiple publications as a circular use-case and participated in their Make Fashion Circular Workshop.

## TACKLING THE AFTERMARKET

In situations where the items we receive do not meet thredUP's quality standards for resale, we are committed to working with our vetted network of partners to keep as many items as we can out of landfill. Approximately 60% of the items we receive are listed on our marketplace, and the other 40% go through our aftermarket program. Understanding our aftermarket and working with a

transparent network of partners is key for endof-life success. All of our aftermarket partners must adhere to thredUP's Aftermarket Partner Code of Conduct—requiring transparency, integrity, awareness of environmental impact, and respect for developing nations.

While we would like to sell as many of our suppliers' items on thredUP as possible, our broader goal is to create a fully-transparent, circular supply chain where we prioritize reuse, acknowledging that repair and/or recycling are secondary and tertiary approaches to circularity.

#### **RESCUE BOXES** A first-party aftermarket channel

Through our Rescue Boxes, customers can purchase heavily-discounted bundles of secondhand clothing. This is our way of saving items we receive that don't qualify for listing on our marketplace, but still have a lot of life left in them.

The Rescues program began in 2017 to keep secondhand clothing out of landfills and within our own thredUP-branded channel. without compromising our conventional online marketplace standards. Through 2021, we have sold nearly 2.5 million items through our Rescues channel, diverting more than 1.48 million pounds of clothing from third-party aftermarket channels.





**CEO** Letter

Impact

**Environment** 

People

Governance, Ethics & Integrity

Appendices

### **EXTENDING OUR IMPACT** THROUGH RESALE-AS-A-SERVICE® (RAAS®)

We believe that every brand and retailer will have a resale strategy in the future and thredUP will be the leading provider of end-to-end resale solutions for the retail industry. Launched in 2018. RaaS enables resale for some of the world's leading brands.

> With 28 brand clients as of year-end 2021, we are the leading provider of resale for brands and retailers in the U.S.

••• . . . •• 

**CLEAN OUT PROGRAM** Provide customers with Clean Out Kits to turn their gently used clothing and accessories into brand shopping credit.

#### **360 RESALE** POWERED BY THREDUP

One of the most powerful operating systems for circularity in fashion:

Patented world-class infrastructure

Industry leading technology

Proprietary data

Reformation



POLARN O. PYRET

FABLETICS

PACSUN

CUYANA FRAME

22 2021 Impact Report

#### **ONLINE RESALE SHOP**

Integrate resale into a brand's ecommerce site so customers can easily shop secondhand alongside new.

#### crocs

6 A P

M.M. LAFLEUR

**@ATHLETA** 

FARFETCH

CEO Letter

About

Impact

## Climate and energy

We know that buying secondhand helps our customers lower their carbon footprints. We want to do the same. Tracking and publicly sharing our carbon emissions on an annual basis is the first step to making sure that our operations are as efficient as possible.



People

Go & I

Governance, Ethics & Integrity

Appendices





MT CO<sub>2</sub>e 2021 EMISSIONS



2021

691

MT CO<sub>2</sub>e



CEO Letter

Impact

E	Env	virc	onr	nei	n



Governance, Ethics & Integrity

Appendices

### MAKING OUR SHIPPING MORE EFFICIENT

Overall, our 2021 emissions increased 17% from 2020. This was primarily driven by a 24% increase in international shipping.

In the US, where the majority of our products are sold, we do not use air freight for shipping to customers.

We know that getting our packages to our customers quickly is important. Now, we are looking for ways to get packages out quickly and efficiently. By consolidating orders (i.e., bringing items together into one package instead of shipping them individually) we have been able to reduce our footprint.

> Due in part to our order consolidation efforts, our U.S. based shipping emissions decreased by 54% in 2021.

#### **AIR FREIGHT WAS RESPONSIBLE FOR**

96%

•

**OF THESE INTERNATIONAL** SHIPPING EMISSIONS

2020

2 10

## Think secondhand first.

1. Assumes non-order consolidated packaging emissions intensity would be the same in 2020 and 2021 2. Accounts for 14% of 2021 shipments being order consolidated, which has a higher packaging emissions intensity

**USA-bound** packaging + shipping intensity (lb CO<sub>2</sub>e/parcel)

# **98**\*

2021

#### CEO Letter

About

Impact



People



Governance, Ethics & Integrity



Appendices

Waste

Our commitment to sustainability extends to our packaging. Since our founding, we've continued to improve and streamline our packaging to include sustainable, reusable, and recyclable materials.

Boxes come from SFI certified sources

Trademark thredUP sticker is 100% recyclable

Tissue paper is made from 100% recycled, FSC-certified material, and is recyclable

Polymailers are made of 100% recycled material and have a "how to recycle" label directing customers on recyclability

All Clean Out bags we receive are recycled

We are working on a lightweight paper solution to replace plastic in our outbound mailers

Our processing is 100% waterless. In 2019, we stopped steaming all garments.





CEO Letter

About

Impact

Environment

People

Governance, Ethics & Integrity

Appendices



**26** 2021 Impact Report

CEO Letter



Impact

Environment



Governance,Ethics & Integrity

Appendices

**27** 2021 Impact Report e are a team of innovative thinkers who put strategies into action. A team of truth seekers who believe in the power of infinite learning. Most importantly, we are compassionate preservers of the planet. Together, we are a collective inspired by our mission. We believe we all have a purpose in the work we do and the impact it creates.

**Natalie Breece,** Chief People and Diversity Officer



#### CEO Letter

Impact





Governance,Ethics & Integrity

Appendices

6

## **OUR CORPORATE VALUES**

We recognize that thredUP's success comes from our people. From the talented teams at our distribution centers to our offices across the U.S. and abroad, thredUP is a people-first organization that empowers our workforce to make a difference. We strive to be an employer of choice by being a place where people can thrive both professionally and personally.

Our core values—Speak Up, Think Big, Influence Outcomes, Seek the Truth, Infinite Learning & Transparency—drive us to imagine the world as it could be, helping to set the roadmaps for our culture and how we make decisions across the organization. In 2021, we published our <u>Company Playbook</u>, highlighting our values and what makes thredUP unique.

We recognize that we must cultivate a workplace that welcomes and supports all thredUP employees as part of a hardworking team of conscious co-workers dedicated to reducing fashion's impact on the planet. We want to change the retail industry with our approach not just to thrifting but through the way we think and act.

INFINITE LEARNING

TRANSPARENCY

#### **SPEAK UP**

#### **THINK BIG**

### OUR orporate values

#### **INFLUENCE OUTCOMES**

**SEEK THE TRUTH** 

CEO Letter

About

Impact

Environment

People

Governance, Ethics & Integrity

Appendices

#### **29** 2021 Impact Report

# Health, safety & wellbeing

We are leaders in making a meaningful, positive impact on the lives of our team members where they can feel physically and mentally supported both at work and at home. Promoting the health, safety, and wellbeing of our employees means providing them with the tools and resources to grow personally and professionally.

Our deepening focus on physical, mental, emotional, and financial wellness has been inspired by the importance of protecting the health and safety of our employees during the pandemic.

> In 2021, we expanded our employee health and wellness resources in response to COVID-19, launching a Pandemic Management Task Force and an enhanced Employee Wellness Program (EAP).

Our benefits include enhanced mental health support through our EAP service, flexible PTO policy for all exempt employees, 8 weeks paid sabbatical after three years for exempt employees, 401K, ESPP, and paid parental leave for exempt employees (including but not limited to a minimum of 10 weeks' fully paid leave for bonding with a new child).

# SUPPORTING OUR TEAM

Our people-first approach extends to our talented team of engineers based in the Ukraine. In anticipation of the war on Ukraine, we began contingency planning in Q4 2021 to support these valued service providers. Specifically, we identified relocation options in several European countries, ensured continuation of payment (as well as payment advances to lessen their financial hardship), established generous leave policies, and developed a host of safety and communication protocols. We are proud to have played a small role in helping our Ukrainian workforce get through an extraordinarily challenging time.

CEO Letter



Environment

Impact

People

Governance, Ethics & Integrity

Appendices

## 2021 HIGHLIGHTS

# Talent acquisition, training, and development

We see ourselves as a learning company at our core, a community of teachers and students with a passion for infinite learning. As a result of this company-wide curiosity, employee development is woven into everything we do, from management trainee programs, internships and apprenticeships to self-learning opportunities such as fireside chats, lunch and learns, and our very own thredUP University. Each of these programs is inspired by our core values of "Infinite Learning" and "Think Big." They are led, moderated, and taught by thredUP team members from a wide range of departments meant to inspire, connect, and share learnings and lessons across our company.

#### **Diverse** recruiting

In 2021, we launched new tools, including a diversity sourcing checklist, to enhance our recruiters' ability to source and engage a more diverse talent pool. As part of our job posting process, we also instituted running job descriptions through a gender decoder to make sure job postings are gender neutral.

#### Internship program

In 2021, thredUP hosted 25 interns, who were given a firsthand look at what it takes to run one of the world's largest online resale platforms.

As an organization, we are passionate about infinite learning and find ways to weave it into everything we do.

### THREDUP LEARNING AND DEVELOPMENT PROGRAMS

BizUP is our yearly mini

MBA course taught by

BIZUP

#### CEO Letter





Environment



& Integrity

#### About









Appendices



experts. There are two main programs within thredUP U: ManageUP for people leaders

#### consisting of interactive workshops let by internal & external subject matter

THREDUP UNIVERSITY

thredUP University is a

development program

and LevelUP for high

potential employees.

our executive team for any full-time employees that are interested. It is a 12-week classroom style program where the executives share how they think and speak about business.



#### COLLOQUIUM

Colloquium is a weekly forum for sharing learnings, insights, trends, initiatives, and ideas across teams. Presenters and topics are different each week. Colloquium is attended by people from a wide range of departments who come to learn. discuss, and get inspired!



#### **MONTHLY ALL-HANDS**

Key cross-functional communication channel that gives employees transparency into our business and opportunities to share learnings.

MUSINGS Weekly musings from our leadership team are meant to inspire and share what is on their minds and what they are passionate about.



31 2021 Impact Report



#### **FIRESIDE CHATS**

Fireside chats is a leadership speaker series where executives invite other leaders and innovators to host a Q&A.





L	CEO	Letter





Environment



Governance,Ethics & Integrity

Appendices

## **EMPLOYEE NAVIGATION PROGRAM**

Our Employee Navigation Program provides distribution center team members with the tools, training, and information needed to succeed both inside and outside of work. The program covers topics ranging from personal finances, mental wellness, ESL classes, and other personal growth and enrichment themes. An on-site Employee Navigator sets the vision for the distribution center and acts as the program point of contact for all the activities ranging from wellness, financial health, and childcare, to transportation solutions and education.

s a mission-driven organization, we are hyper-focused on doing good for the planet, your closet, and most importantly, our people. We firmly believe that if we invest in the success of our employees both at work and at home, they will also invest in us. We want each and every thredUP DC employee to have the opportunity to enrich their lives in the ways that matter most to them.

**Chris Homer,** Chief Operating Officer

**32** 2021 Impact Report



# 44,379

#### TOTAL CLOCKED TRAINING HOURS FOR HOURLY OPERATIONS ASSOCIATES

We also have a robust set of training programs for our corporate employees, but do not track the associated hours.



CEO Letter

# Employee satisfaction and culture

We've taken a holistic approach to our employee wellness programs by introducing greater flexibility into our employee schedules. These offerings include a shift to a four-day work week, which was met by an 88% approval rating.<sup>1</sup> Following COVID-19, we unveiled a new hybrid work model that features a monthly in-office week (three days per week) to cultivate collaboration and belonging, and we continue to adjust based on pandemic-related guidance and feedback from our employees.

1. Employee engagement survey



Impact

About

Environment



Governance, Ethics & Integrity



**33** 2021 Impact Report

#### **Culture Awards**

We recognize employees with the Culture Award to acknowledge those who have made an impact to the business or our team. The award is peer-nominated and thredUP valuesfocused. The recipient of the award is chosen by thredUP CEO James Reinhart and awarded Harold's Purple Crayon. *Harold and the Purple Crayon* is a significant thredUP artifact read annually as a company and given to every new employee for its embodied themes of persistence, boundless creativity, and limited resources.

Watch James Reinhart talk about Harold and the Purple Crayon.





About

Impact

Environment



People



Governance, Ethics & Integrity

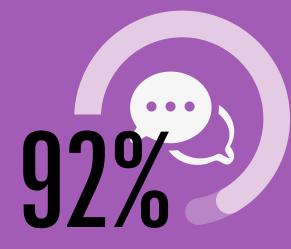
Appendices



## **2021 EMPLOYEE ENGAGEMENT SURVEY HIGHLIGHTS**



**OF EMPLOYEES SAY THEY TRUST THE DECISIONS OF SENIOR LEADERSHIP** 



**OF EMPLOYEES SAY THEIR OPINION** SEEMS TO COUNT AT THREDUP





OF EMPLOYEES SAY THEY CAN SEE THEMSELVES GROWING AND DEVELOPING THEIR CAREERS AT THREDUP



**OF EMPLOYEES SAY PEOPLE FROM ALL BACKGROUNDS HAVE EQUAL OPPORTUNITY TO** SUCCEED AT THREDUP



#### OF EMPLOYEES SAY THEY FEEL THEY **BELONG IN THE THREDUP COMMUNITY**



**CEO** Letter



Impact

Environment

People

Governance, Ethics & Integrity



# Diversity, equity, inclusion, and belonging (DEIB)

A unique perspective is critical to solving complex problems and inspiring a new generation to think second hand first. We believe that cultivating a diverse, inclusive, and equitable company culture is one of the important keys for the thredUP team. Our commitment to DEIB includes an annual report to the Board on DEIB performance, keeping us accountable to the goals we set. From employee diversity, diverse pipeline development, equity in career opportunities, diversity in supplier sourcing, and building community with diverse associates and customers, we are committed to ensuring our colleagues are comfortable bringing their authentic selves to work every day.

As a company, we are dedicated to continuously working to strengthen diversity and representation through our **DEIB** initiatives.

Our DEIB Committee acts as a taskforce of employees working together to make progress in all areas of DEIB across the company while keeping our efforts aligned with our business strategy, such as championing twice annual compensation reviews through a pay equity audit, a company-wide allyship training program, and inclusive interview training.

Appendices

## **DEIB SUBCOMMITTEES**

Our DEIB subcommittees ignite action for various unique initiatives that strengthen diversity and representation throughout thredUP.

#### Sourcing for Diversity

Increasing talent sourcing from historically marginalized and underrepresented groups

#### **Equity Training**

Improving DEIB training for leadership and developing equitable career paths

#### **Building Connection**

Creating a sense of belonging by building connections through communication and collaboration

#### **DEIB Education**

Raising awareness of thredUP's DEIB initiatives and providing training—from onboarding to training People Leaders—across the organization

#### **Customer Product**

Bringing DEIB into our product by improving site accessibility and increasing consideration of diverse audiences

**CEO** Letter

Impact

Environment

People

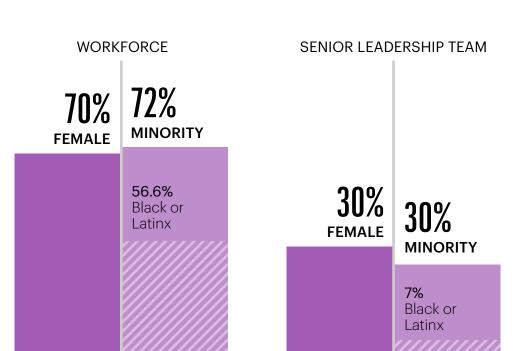
Governance, Ethics & Integrity

Appendices

36 2021 Impact Report Hiring diverse talent is a priority. In 2021, we launched a redesigned career website with a focus on thredUP's DEIB commitment. We've established partnerships with historically diverse organizations to increase our pool of diverse candidates and updated our interview scorecards to make them more equitable.

We are tracking our progress on our goals through DEIB roadmaps for corporate and DC operations. We found that while we are strong in equity and belonging among our corporate employees, we need to grow in inclusion. On the operations side, we found that we need to strengthen our equity and belonging. Looking ahead to 2022, in addition to setting into motion plans to solve those gaps, we also plan to develop and launch thredUP's first employee resource groups (ERGs).

We are committed to increasing diversity and representation through our diversity, equity, inclusion and belonging initiatives and to disclosing our diversity on an annual basis.



#### EQUITY PROGRESS

through our ongoing DEIB initiatives.





Effective and inclusive interview training

Transparent compensation and career pathing model



**Company-wide allyship** training program



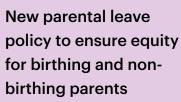
Programs to attract, retain, and develop diverse skilled workers in our distribution centers



#### We are dedicated to increasing diversity and representation



**Applicant EEOC** data collection





CEO Letter



Impact

Environment

People

Governance, Ethics & Integrity

Appendices

Community engagement

thredUP aims to create a positive impact on our communities while supporting causes aligned with our mission. We engage with stakeholders and communities through nonprofit partnerships, company-wide giving and volunteer programs, and product and monetary donations.

# **FUTURE FUND**

This Future Fund initiative is aimed to positively impact company morale, individual souls, and the broader community. The causes and themes supported by the Future Fund are 100% employee-led and are in alignment with thredUP's corporate values. These focus on childhood education, mental health/physical wellness, food scarcity, gender/racial equality, and environment/sustainability. thredUP also offers a charitable donation matching program, where thredUP matches employee donations on a one-toone ratio up to \$400 per employee contribution per year, to any legally recognized nonprofit that does not have a religious or political affiliation.













**CEO** Letter

Impact

Environment

**People** 

Governance, Ethics & Integrity

Appendices

# SHOP THEIR CLOSET SERIES

Since 2017, we have been using the "Shop Their Closet" series to raise the profile of thrifting while giving back to our communities. Within this series. celebrities and influencers curate a selection of their clothing to sell on thredUP, with the proceeds going to the charity of their choice. In 2021, award-winning journalist Katie Couric participated in the series, selling clothing from her 40+ year career. thredUP donated 100% of the proceeds from Katie's items to the charity she cofounded, Stand Up To Cancer.



Coming out of the pandemic, I was in need of a full closet refresh. thredUP made it easy for me to clean out hundreds of items, most of which I've only worn once. I'm passionate about sustainability and I'm happy to give these amazing outfits a second life. I'm doubly thrilled that thredUP is donating all the proceeds from the sale of my clothes to Stand Up To Cancer.

Katie Couric,

#### **Charity donations from campaigns**



SIRIANO NYFW **CAMPAIGN: FUTURE FUND** 



SHOP THEIR CLOSET -**KATIE COURIC: STAND UP TO CANCER** 



AND JUST LIKE THAT: THE WILLIE GARSON FUND

### FEEDING AMERICA

SHOP THEIR CLOSET -**INSTAGRAM AUCTION: FEEDING AMERICA** 



Additionally, in December 2021 thredUP and the costume designers of the Sex and the City revival And Just Like That, Molly Rogers and Danny Santiago, launched a shopping experience inspired by their styling. Consumers were able to browse three distinct "closets" full of hundreds of thrifted styles hand-picked by Molly and Danny, including select items straight from their costume wardrobe, thredUP donated 100% of the proceeds from each closet shop to The Willie Garson Fund for a total of \$44,502.72.

**\$7**4 **GRAND TOTAL DONATED** 

CEO Letter



About



Environment



People



Governance, Ethics & Integrity



Appendices





- CEO Letter
- About

Impact

Environment

People

**Governance**, Ethics **[]** & Integrity

Appendices

Building a business with purpose is not just evident in our business model, but also in the values we uphold. Transparency, integrity, and ethical behavior form the underpinnings of our corporate governance framework. thredUP has published a detailed Code of Business Conduct and Ethics (the "Code") and maintains an independent Board, whose Nominating and ESG Committee oversees our ESG strategy and disclosure efforts. To support these governance principles in action, we have set up multiple transparencydriven communications channels. such as a whistleblower hotline, an HR process for investigations, and a monthly "unfiltered & anonymous" CEO question forum.



# Corporate governance

Our Board evaluates our CEO's performance, provides oversight of our financial reporting processes, and determines and implements our corporate governance policies.

Our Board is made up of 10 members, with 50% female and 20% racially/ ethnically diverse.<sup>1</sup> The positions of Chief Executive Officer and Chairperson of the Board are two separate roles. The Chairperson of our Board presides over meetings of our Board and holds other powers customarily carried out by the Chairperson of our Board. Our Board believes that keeping these roles separate allows the CEO to have strategic and operational objectives while the Chairperson and the Board can maintain effective oversight and objective evaluation of corporate performance.

**Our Board and** management team are committed to the highest standards of corporate governance to ensure that we are managed for the long-term benefit of our stakeholders. We have a variety of policies and procedures to promote such goals.

THREDUP
---------

# **THREDUP BOARD DIVERSITY**

CEO Letter	BOARD DIVERSITY MATRIX (AS OF MAY 26, 2022)			TOTAL NUMBER 10		
About		Female	Male	Non-Binary	Did Not Disclose Gender	
N) Impost	Part I: Gender Identify					
Impact	Directors	5	5	0	0	
	Part II: Demographic Background					
UJ	African American or Black	1	0	0	0	
People	Alaskan Native or Native American	0	0	0	0	
	Asian	1	0	0	0	
Governance, Ethics & Integrity	Hispanic or Lantinx	0	0	0	0	

0

3

0

0

0

5

0

0

0

0

0

0

0

0

0

0

We believe that board-level oversight of ESG strategy and disclosure is a critical component of modern corporate governance. Accordingly, we have embedded board-level oversight of ESG into our Nominating and ESG Committee Charter.



50/50 male/female representation.

Native Hawaiian or Pacific Islander

Two or More Races or Ethnicities

White

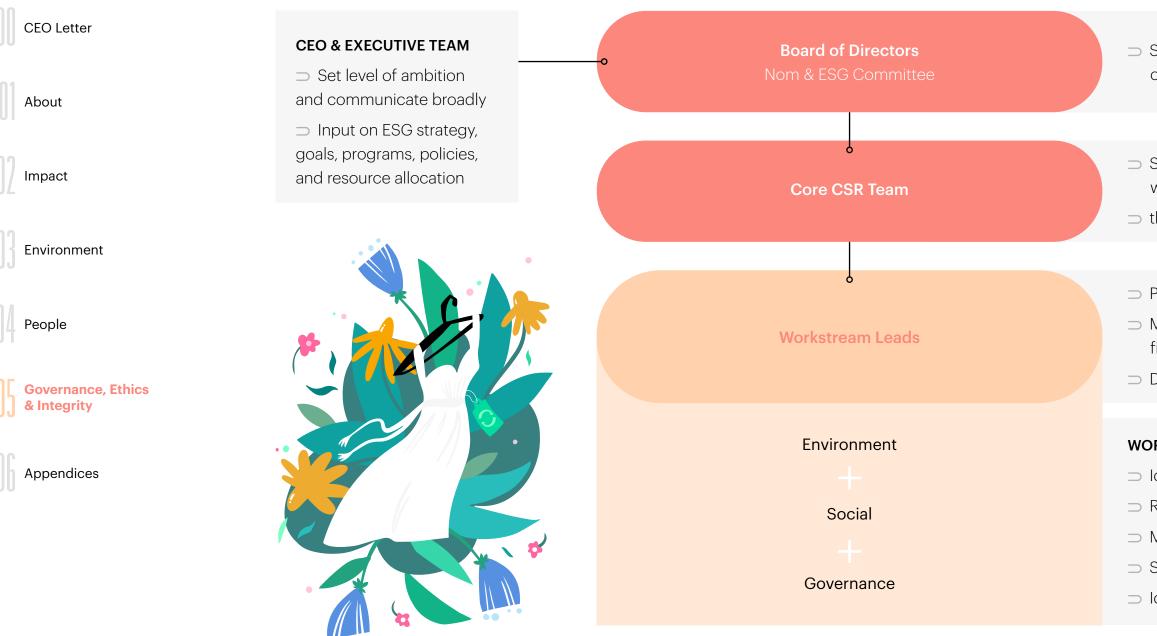
LGBTQ+

41 2021 Impact Report

Appendices

# **BOARD LEVEL ESG OVERSIGHT**

# **OUR ESG GOVERNANCE STRUCTURE**



⇒ Set level of ambition and communicate broadly

- Support CSR Leadership Team and workstream leads
  thredUP sustainability champions
- $\supset$  Project prioritization across teams
- ⇒ Measure and verify impact and financial ROI
- $\supset$  Deliver on ESG programmatic goals

#### WORK TEAMS

- $\supset$  Identify and assess best practices
- $\supset$  Resource and implement ESG initiatives
- $\supset$  Measure and report performance
- $\supset$  Staff engagement and behavior change
- $\supset$  Ideation and improvement opportunities



# Risk management

#### CEO Letter

Impact





Governance, Ethics & Integrity



Appendices

**43** 2021 Impact Report Our Board has responsibility for the oversight of our risk management processes and, either as a whole or through its committees, regularly discusses with management our major risk exposures, their potential impact on our business and the steps we take to manage them. The risk oversight process includes receiving regular reports from Board committees and members of senior management to enable our Board to understand our risk identification, risk management and risk mitigation strategies with respect to areas of potential material risk, including operations, finance, legal, regulatory, cybersecurity, strategic, and reputational risk.



# Ethics and compliance

Our commitment to ethics and integrity is embodied in our <u>Code of Business</u> <u>Conduct and Ethics</u> (the "Code"). Our Board is responsible for administering the Code in partnership with our Chief Legal Officer, who is responsible for day-today Code responsibilities. The Code includes compliance with laws, rules, and regulations, conflicts of interest, insider trading, confidentiality, ethical conduct, and the protection and use of corporate assets.



**CEO** Letter

About

Impact

Environment

People

**Governance**, Ethics & Integrity

Appendices





We require that all employees, officers, and directors comply with all laws, rules, and regulations applicable to thredUP wherever we do business. that they use good judgment and common sense, and that they speakUP. If any employee, officer, or director encounters any violation of any law, rule, or regulation by thredUP, it is their responsibility to promptly report the matter to a supervisor, our Chief Legal Officer, or to the whistleblower hotline.

Employees, officers, and directors who have material nonpublic information about thredUP are prohibited by law and thredUP policy from trading in securities, as well as from communicating such information to others who might trade based on that information.



All employees receive a copy of the Code and are required to acknowledg it at the time of hire and annually thereafter.

Managers also receive annual training on reporting workplace concerns, for example, reporting unethical conduct or conduct that violates thredUP's harassment prevention policies.



	thredUP employees are encouraged to
ge	report concerns or potential violations
	of the Code to our Chief Legal
	Officer. There are several methods for
	reporting, including annonymously,
)	as outlined in our Code of Business
	Conduct and Ethics.

# **CYBERSECURITY**

#### CEO Letter

About

Impact

Environment

People

Governance, Ethics & Integrity

Appendices

#### **45** 2021 Impact Report

As an e-commerce business, we protect sensitive information and access to critical networks and systems via a comprehensive information security program with clearly defined and audited policies and procedures.

Our program has been documented and independently verified to be in compliance with SOC2 Type 2 and PCI DSS Level 2 standards.

The program spans access management, vendor and risk management, vulnerability management, incident response, internal and external security audits, and security awareness training.

We employ extensive scanning and monitoring of system infrastructure including networks, containers, servers, operating systems as well as source code and software dependencies. We utilize a variety of mechanisms to detect and remediate malicious activity such as purchase fraud, suspicious account activity, and unauthorized system access. We conduct continuous testing of our security posture internally and via external vendors. Security awareness training is required of all employees and contractors upon hire and annually thereafter. Program activities including results of internal and external testing, assessments, and audits are reviewed with our Board's Audit Committee on a quarterly basis.



# PRIVACY

#### **CEO** Letter



Impact

Environment



**Governance**, Ethics & Integrity

Appendices

We take the privacy of our customer and employee data seriously. thredUP is compliant with applicable state privacy laws and continuously monitors the U.S. state compliance landscape to ensure compliance with upcoming privacy laws. Our privacy program includes:



Comprehensive data inventory and granular records of processing activities (RoPAs) within each business function.



Data Protection Impact Assessment (DPIA) template to begin to evaluate our processing activities with our People Operations team, with the goal of completing training in its application, as well as automated DPIAs attached to specific project launches.



Privacy-by-design culture, including TerraTrue, our design privacy compliance platform that enables regular privacy reviews and ensures privacy risks are caught early in the data lifecycle.



Privacy guidelines and materials to educate our workforce on the importance of key principles such as data minimization and purpose limitation.

implemented an party cookies.

Our consumer-facing privacy policy outlines our data use and sharing practices to customers, including California specific

In addition, we have automated privacy tool to publish cookie notices on our webpages and allow consumers to manage their cookie tracking preferences. This automated privacy tool was configured after we conducted an extensive audit of third**Under our** privacy policy, all customers are afforded the same privacy rights because we believe that everyone should have the same privacy rights regardless of where a customer lives.

CEO Letter



Impact

Environment

People



47

2021 Impact Report

Governance, Ethics & Integrity

Appendices

# Social assessment and responsible sourcing

We engage with a multitude of third parties from influencers to vendors to RaaS clients to boost the reach of thredUPs' products and programs. We are committed to working with third parties who are aligned with our brand values and mission. We review the social practices of potential third parties and follow the guidelines within our Aftermarket Code of Conduct for our aftermarket vendors.



Think secondhand first.

CEO Letter

About

]] Impact

People

Governance, Ethics & Integrity

dimegney

65

Appendices

**48** 2021 Impact Report





# About this report

#### CEO Letter

Sustainability

Environment

People

Governance, Ethics & Integrity

Appendices

thredUP's 2021 Impact Report is our inaugural report outlining our commitment and approach to shaping the future of fashion and our impact on our people, planet, and communities. The report provides details on our management approach, policies, programs, and impacts across key environmental, social, and governance areas.

This report has been guided by leading sustainability and ESG reporting frameworks including the Global Reporting Initiative (GRI) Standards: Core Option and the Sustainability Accounting Standards Board (SASB) Software and IT Services Standard (2018). The report primarily includes activities undertaken during the reporting period from January 1, 2021 to December 31, 2021, however, as this is our inaugural report we also include activities from previous years to provide a holistic picture of our work and address the interests of stakeholders, including ESG analysts, ESG ratings and rankers, GRI, and SASB. As specified in the report, data related to carbon emissions and energy are subject to restricted boundaries due to data availability.

Unless otherwise stated, the boundary of our report includes our entire business operations including thredUP's headquarters in Oakland, California; and other U.S.based offices, as well as our four distribution centers in Arizona, Georgia, Pennsylvania, and Bulgaria. The report does not include distribution centers opened or under development in 2022, unless specifically stated.

Contact us at sustainability@thredup.com with questions or feedback.

# WE SHOULD ALL Be thrifters

THRIFT MORE, WASTE LESS

### THREDUP

thredup.com

# GRI Index

# CEO Letter

<b>N1</b>	
ш	About
UI	

#### **GRI 2 GENERAL DISCLOSURES 2021**

	UI			
02	Sustainability	Disclosure 2-1	Organizational details	We are publicly listed as TDUP on Nasdaq. See About
		Disclosure 2-2	Entities included in the organization's sustainability reporting	ThredUp Inc.
]]	Environment	Disclosure 2-3	Reporting period, frequency and contact point	See About this Report on p. 49
		Disclosure 2-4	Restatements of information	There are no restatements of information.
05	People	Disclosure 2-5	External assurance	No external assurance was performed, unless indicat
	Governance, Ethics & Integrity Appendices	Disclosure 2-6	Activities, value chain and other business relationships	See Our Milestones on p. 5
		Disclosure 2-7	Employees	See thredUP at-a-glance on p. 7. We track employees breakdown available by gender and region (informati
		Disclosure 2-8	Workers who are not employees	This data is currently unavailable. We are working to e in future reports.
		Disclosure 2-9	Governance structure and composition	See <u>Corporate Governance</u> and <u>Proxy Statement</u> . An tracked by thredUP.
	50	Disclosure 2-10	Nomination and selection of the highest governance body	See Nominating and ESG Committee Charter
	2021 Impact Report			

ut this Report on p. 49
ated otherwise.
es by contract type, but do not have this tion unavailable).
expand how we report out these metrics
ny KPIs not provided are not currently

THREDUP	Disclosure 2-11	Chair of the highest governance body	See Corporate Governance Guidelines
0.0	Disclosure 2-12	Role of the highest governance body in overseeing the management of impacts	See Nominating and ESG Committee Charter and Cor
CEO Letter	Disclosure 2-13	Delegation of responsibility for managing impacts	See Corporate Governance Section on p. 40
About	Disclosure 2-14	Role of the highest governance body in sustainability reporting	See Managing Our Impact on p. 14
Sustainability	Disclosure 2-15	Conflicts of interest	See Ethics and Compliance on p. 43
U <i>L</i>	Disclosure 2-16	Communication of critical concerns	See Ethics and Compliance on p. 43
B Environment	Disclosure 2-17	Collective knowledge of the highest governance body	See Managing Our Impact on p. 14
People	Disclosure 2-18	Evaluation of the performance of the highest governance body	See Corporate Governance on p. 40
Governance, Ethics	Disclosure 2-19	Remuneration policies	See Compensation Committee Charter
& Integrity	Disclosure 2-20	Process to determine remuneration	See Compensation Committee Charter
00.	Disclosure 2-21	Annual total compensation ratio	See our Proxy Statement
<b>U</b> Appendices	Disclosure 2-22	Statement on sustainable development strategy	See Managing Our Impact on p. 14
	Disclosure 2-23	Policy commitments	See Ethics and Compliance on p. 43
	Disclosure 2-24	Embedding policy commitments	See Ethics and Compliance on p. 43
51	Disclosure 2-25	Processes to remediate negative impacts	We have not identified direct impacts caused that requiremediate and will monitor future developments for th

51 2021 Impact Report

Corporate Governance Section on p. 40
t require a grievance mechanism to
for those needs.

	<b>FHREDUP</b>	Disclosure 2-26	Mechanisms for seeking advice and raising concerns	See Ethics and Compliance on p. 43		
		Disclosure 2-27	Compliance with laws and regulations	No significant instances of non-compliance with laws		
	CEO Letter	Disclosure 2-28	Membership associations	We participate in the National Retail Federaion.		
01	About	Disclosure 2-29	Approach to stakeholder engagement	See Engaging Stakeholders on p. 13		
		Disclosure 2-30	Collective bargaining agreements	thredUP employees are not covered under a collective		
02	Sustainability	GRI 202: Market Presence 2016				
		Disclosure 3-3	Topic Management Disclosure	See the People section on p. 28		
	Environment	Disclosure 202-1	Ratios of standard entry level wage by gender compared to local minimum wage	The ratio of the entry level wage by gender at signification wage of \$15.50. "Significant location" is defined as a locate present.		
	People	GRI 205: Anti-Cor	ruption 2016			
	-	Disclosure 3-3	Topic Management Disclosure	See the Anti-corruption section on p. 44		
U	Governance, Ethics & Integrity	Disclosure 205-2	Communication and training about anti- corruption policies and procedures	Policies and procedures are distributed at time of hire		
	Appendices		Confirmed incidents of corruption and actions taken	There have been no confirmed incidents of corruption		
Disclo		Disclosure 305: E				
		Disclosure 3-3	Topic Management Disclosure	See the Climate and Energy section on p. 23		
		Disclosure 305-1	Direct (Scope 1) GHG emissions	See the Climate and Energy section on p. 23		

aws and regulations were recorded in 2021.
ctive bargaining agreement.
ificant locations of operation is 1:1 with a a location where over 200 employees
hire and thereafter acknowledged annually.
otion.

THREDUP		Disclosure 305-2	Energy indirect (Scope 2) GHG emissions	See the Climate and Energy section on p. 23				
		Disclosure 305-3	Other indirect (Scope 3) GHG emissions	See the Climate and Energy section on p. 23				
CEO Letter	GRI 401: Employment 2016							
UU		Disclosure 3-3	Topic Management Disclosure	See the People section on p. 28				
About		Disclosure 401-1	Turnover rate voluntary and involuntary	Involuntary Rate: 23% Voluntary Rate: 89%				
Sustainabilit		Disclosure 401-3	Parental leave	For Non-Exempt Employees: Short Term Disability be before delivery and 6 weeks (vaginal birth) or 8 week Employees: Up to 4 weeks before delivery and 6 wee after delivery at 60% Pay and thredUP will pay outsta Exempt Employees: Parental Bonding Leave/Baby bo non-childbearing parents paid at 100% 10 weeks *Th of payments might vary; it could be a combination of benefits with thredUP paying the difference for up to				
People		GRI 403: Occupa	tional Health & Safety 2018					
Governance	, Ethics	Disclosure 3-3	Topic Management Disclosure	See Health, Safety & Wellbeing on p. 29				
& Integrity	Disclosure 403-1	Occupational health and safety management system description	Safety Captain and Safety Team in each building. Mc safety audits documented in each building's Safety B					
Appendices	;	Disclosure 403-2	Hazard identification, risk assessment, and incident investigation processes	Incident Investigation form submitted once incident Investigation process led by People Team with assist Specialists).				
		Disclosure 403-5	Worker training on occupational health and safety	New Hires attend Safety Training in Orientation and A entering any Automated areas within the DC.				

•••••	 •••••	•••••	

benefits through Guardian = Up to 4 weeks eeks (c-section) after delivery For Exempt veeks (vaginal birth) or 8 weeks (c-section) standing 40% to recoup 100% pay. For bonding leave for both child-bearing and This time will be paid at 100%. The sources of applicable state-paid family leave to 10 weeks.

Monthly Safety Meetings and Quarterly full y Binder.

nt is reported by employee. Incident istance of Chubb (Workers Comp

d Automation Safety Training before

THREDUP	Disclosure 403-6	Initiatives for the promotion of worker health	Monthly Safety Topics, Wellness Topics, Employee Na
0.0	Disclosure 403-9	Number of fatalities as a result of work-related injury	0
CEO Letter		Rate of fatalities as a result of work-related injury	0
About		Number* of high-consequence work-related injuries	0
0.0		Rate of high-consequence work-related injuries	0
Sustainability		Total number of recordable work-related injuries	72
በባ		Annual total hours worked	3,206,343
Environment		Rate of recordable work-related injuries	0.000
Ω./	GRI 404: Training	and Education 2016	
People	Disclosure 3-3	Topic Management Disclosure	See the Talent Acquisition, Training, and Developmen
Governance, Ethics	Disclosure 404-1	Average hours of training per year per employee	See the Talent Acquisition, Training, and Developmen
0 & Integrity	Disclosure 404-2	Programs for upgrading employee skills and transition assistance programs	See the Talent Acquisition, Training, and Developmen
Appendices	GRI 418: Custome	er Privacy 2016	
	Disclosure 3-3	Topic Management Disclosure	See the Data Privacy and Cybersecurity section on p.
	Disclosure 418-1	Substantiated complaints concerning breaches of customer privacy and losses of customer data	There have been no such incidents recorded in 2021.





SASB E-COMMERCE 2018<sup>1</sup>

#### **CEO** Letter

About			
Sustainability	CG-EC-130a.1	(1) Total energy consumed, (2) percentage grid electricity, (3) percentage renewable	(1) 36,803 GJ (2) 60% (3) 2%
B Environment	CG-EC-130a.2	(1) Total water withdrawn, (2) total water consumed, percentage of each in regions with High or Extremely High Baseline Water Stress	As an E-commerce marketplace platform, we utilize not water intensive. Throughout our operations, no
People	CG-EC-130a.3	Discussion of the integration of environmental considerations into strategic planning for data center needs	thredUP does not own its data center facilities.
Governance, Ethics & Integrity	CG-EC-220a.1	Number of users whose information is used for secondary purposes	0
Appendices	CG-EC-220a.2	Description of policies and practices relating to behavioral advertising and user privacy	Please see <u>Privacy Policy</u> .
	CG-EC-230a.1	Description of approach to identifying and addressing data security risks	thredUP has a robust data security program that is obtained Soc 1 and Soc 2 level compliance for our of and a PCI compliance level 1. We leverage a privacy to ensure risks are caught early in the data lifecycle. detection, system changes and tests disaster recov

1. thredUP has chosen to respond to the "E-commerce" SASB standards as we feel they are more relevant to our business than our SASB-assigned industry of "Apparel, Accessories & Footwear.

cloud infrastructure, so our operations are water is used. GDPR and CCPA compliant. We have cloud-based storage of customer data, by design privacy compliance platform Our security team reviews firewalls, fraud very procedures on a monthly basis.

THREDUP	CG-EC-230a.2	(1) Number of data breaches, (2) percentage involving personally identifiable information (PII), (3) number of users affected							
CEO Letter	CG-EC-330a.1	Employee engagement as a percentage	In July 2021, we completed our annual employee engagement survey and heard from roughly 60% of our eligible employees. We asked 20 questions across a number of themes including team and company culture, diversity, and career advancement. We leveraged a Likert Scale						
About			to gauge employees' agreement with questions on a Strongly Disagree. Additionally, we asked an eNPS (N scale. Finally, to better understand the effectiveness	a 5 point scale let Promoter S	from Strong core) scored	ly Agree to d on 0-100			
Sustainability			we asked corporate employees an additional 4 open programs. On the eNPS question 59% were "promote Senior leaders, HR Directors, and site level leaders be address employee concerns surfaced in the annual s	ended questi ers," 33% as pa uilt company a	ons about th assive, and 8	nose specific % as detractors.			
Environment				burvey.					
Ω./	CG-EC-330a.2	(1) Voluntary and (2) involuntary turnover rate for all employees	Involuntary Rate: 23% Voluntary Rate: 89%						
People	CG-EC-330a.3	Percentage of gender and racial/ethnic group representation for (1) management, (2)		Female	Male	Decline to state			
Governance, Ethics		technical staff, and (3) all other employees	Total TDUP	70.90%	28.40%	0.70%			
& Integrity			Manager and Above	59.80%	40.20%	0.00%			
Appendices			Technical Teams (Includes: Product Engineering, Product Management, Growth Marketing, Data Science, It, Data Engineering, Ops Analytics)	44.79%	55.21%	0.00%			
				•••••••••••••••••••••••••	•••••••••••••••••••••••••••••••••••••••				

### TUDEDID

THREDUP				Hispanic or Latino	Black or African American	White	Asian	Two or More Races	Decline to state	American Indian or Alaska Native	Native Hawaiian or Other Pacific Islander	Blank
			Total TDUP	30.98%	29.01%	25.78%	7.69%	4.13%	1.46%	0.64%	0.17%	0.13%
About			Manager and Above	9.35%	3.74%	61.68%	17.76%	4.67%	2.80%	0.00%	0.00%	0.00%
About			Technical Teams (Includes: Product Engineering, Product	6.67%	1.11%	47.78%	0.3889	4.44%	1.11%	0	0.00%	0.00%
Sustainability			Management, Growth Marketing, Data Science, It,									
B Environment			Data Engineering, Ops Analytics)									
People	CG-EC-330a.4	Percentage of technical employees who are H1B visa holders	In 2021, thredUP ha	d 13 indiv	iduals or	n this visa	Э.					
	CG-EC-410a.1	Total greenhouse gas (GHG) footprint of	126,775 MT CO <sub>2</sub> e to									
Governance, Ethics & Integrity		product shipments	3,713 MT CO <sub>2</sub> e upstream product shipment emissions 123,062 MT Co <sub>2</sub> e downstream product shipment emissions									
Appendices	CG-EC-410a.2	Discussion of strategies to reduce the environmental impact of product delivery										r
	CG-EC-000.A	Entity-defined measure of user activity	As of December 31, 2021, we had 1.69 million active buyers.									
	CG-EC-000.B	Data processing capacity, percentage outsourced	100% outsourced									
	CG-EC-000.C	Number of shipments	6,240,641									
57	••••••		•••••••									

57 2021 Impact Report

Produced and designed by ( Anthesis